

3UREOHPV RI &OLQLFDO 'LDJQRVLV DQG ODQD.
'LVHDVH

0 D K G L % D O D O D L Q G R B R G K D P P D G 0 R V K L U L

.H\ZRUG\MLRORJLFDO ZDUIDUH DJHQW %LR WR[LQ %LRWHUU
GLDJQRVLY ODQDJHPHQW 7UHDWPHQW

(GLWRULDO

%LRORJLFDO ZDUIDUH DJHQWV %H\$ KDYH D ODUJH VSH
LQFOXGH VRPH QDWXUDO RU JHQHWLFDOO\ PRGLwHG ED
ULFNHWWVLD IXQJL DQG ELRORJLFDO WR[LV > @ 6RPH
FDXVH GHWHUIRUDWIRO RI PDWHULD OV H J SHWUROHXP H

& HQWHU IRU 'LVHDVH & RQWURO DQG 3UHYHQWLRLQ & & I
6WDWHV KDV FDWHJRUL]HG %:\$ EDVHG RQ WKH ULVN WR QD
WKUHH FDWHJRULHVRS\$ SURXSDQGH&KLJKOI WR[LF WKDW
SRVH D PDMRU ULVN MARLQDQWVKDOIVHFUXULW\

%DFLOOXV
D Q W K B D P L J X H U V L Q L D X S D U M M P D D F L V H O O D W X O D U H Q V L V
D D Q % R W X @ D Y P W U L G L X W R @ E @ M % O F @ X P H J R U \ F R Q V L V W V
R I E L R O R J L F D O D J H C Q W V H R U E K @ W D F W R H L U Q V W Z I K F W U D Q J L Q
I U R P D K L J K O \ W R [L F V X F K D V U L F L Q W R D O R Z
V W D S K \ O R F R F F X V H E & F F A D H W U L D R U \ Z @ L F K L V F D O O H G I X
Z H D S R Q L V E L R H Q J L Q H H U L Q J P D G H W R [L Q V > @

%:\$ KDYH VRPH VSHFLDO SURSHUWLHV ZKLFK DWWUDFW WKH WHUURULVWV DQG
PLOLWDU\ VHUYLFHV WR XVH WKHP DV D ZHDSRQ %:\$ DUH JHQHUDOO\ HDVLHU W
DFFHVV DQG VWRUDJH DQG OHVV HTXLSPHQWdV IRU GHOLYHU\ WKDQ FKHPLFDO
ZDUIDUH DJHQWHWRW:\$HU\ @PSRUWDQW FKDUDFWHULVWLF RI %:\$
LV WKH GHOD\ LQ RQVHW RI FOLQLFDQ V\PSWRPV UHVXOWLQJ LQ DQ LQFXEDWLP
SHULRG\ @QFXEDWLRQLSHUDHRQW RIDUH YDULRXV IURP
KRXUV IRU 5LFLQ WR D IHZ G\@WPDIRUVQWKUD[RU SODTXH
SUREOHPV IRU GLDJQRVLV ORGLW\@XHF\@ORSIUG\@W DVWHU DQG

%:\$ SDUWLFXODUO\ ELR WR[LQV OLNH ERWXOLQXP DQG ULFLQ DUH WKH PRVW
GHDGO\ ZHDSR2QH LPSRUWDQW FRQVLGHUDEOH IDFWRU DERXW DSSO\LQJ D %:\$
SRSXODWLRQ LV WKH LQGXFGH yGLXNOR/DG/HHW HZFKLFK VKRXOG EH
DQG DUH YHU\ VLPLodu WR FRPPRQ DQG RU HQGHPLF LQIHFWLRQV > @
%HVLGHV PDMRULW\ RI %:\$ DUH WUDGLWLRQDOO\ NQRZQ RUJDQLVPV RU WR[LQV
WKDW PD\ QRW EH RI LQWHUHVW IRU WKH QHZ JHQHUDWLRQ RI KHDOWK
SURIHVVLRQDOV DQG yLXNOR DPJQQRQBW DEQHG WKH U%:\$
ZLGHVSUHDG ZLWKRXW DSSURSULDWH FOLQLFDO PDQDJHPHQW RI WKH SDWLHQWV
> @

,Q FRQWUDVW WKH RWKHU ZDUIDUH DJHQWV %:\$ FRXOG DSSO\ LQ YDULDQW LV
IRU +6 > @

REOHP IRU +6 +RZHYHU WKH UH DUH VHYHUDO
RQ RI %:\$ EXW PRVW RI WKHP DUH QRW DYDLODEOH
ULHV SDUWLFXODUO\ LQ GHYHORSLQJ FRXQWULHV
OH CHWHEWRLHV FRYOC CHWHEW RQ\ VRPH RI %:\$

EH LQLWLDOO\ GLDJQRVHG EDVHG RQ FOLQLFDO
XS RI SDWLHQWV 8QXVXD VXGGHQ RFFXUULQJ
HU RI KHDOWK\ VROGLHUV PLJKW EH D VXVSLFLRQ
DWH RI VRPH %:\$ LQ KXPDX DQG
KQXVXD HQYLURQPHQWD HYHQWV VXFK DV \HOORZ

&LWDW%
%LRGHI

SUREOHPV RI &OLQLFDO 'LDJQRVLV DQG 0DQDJHPHQ

H

3DJH RI

H 3UHSDUH UHJLRQDO JXLGHOLQHV IRU%
+6 DELOLW\ DQG SRWHQF\ RI HTXLSPHQWYRUPYHG L7RLLQFRV DQG UHJLRQDO
GLVWULEXWLRQV

I \$FWLYH YDFFLQDWLRQ IRU SRSXODW\&RQJDNHUVN 76QFQXGLQ&LWKRQ BLOLWD
SHUVRQQHO}UHMWUSIRQFHUV ODERUDWRUGLZRDQJN4HVAQGQSDQDMRLIDQHVV GXH WR FD
YHU\ LPSRUWDQW RU GLSORPDWLF LQGLYLGWHDQV0DQV KLJK DVVDVVLQDWLRQ ULVN

&RQFOXVLRQ

.KDUGRUL %LRWHUURULVP 3UHSDUHGQHV
3ROLF\ :,(< 9&+ 9HUODJ *PE+ &R .*D\$:HL
*HUPDQ\

%:\$ DQG ELR WR[LQV DUH YHU\ ZLGH DQ&VWUWHU&BRWVWIPURVLDPK \$DJXKG&Q&U IDF
VHFXULW\ WKUHDW WKDW PD\ LQGXFH QDPAQGRQDO DQG LQWHUQDWLRQDO SUREOH
HUHIRWKH VHFXULW\ DXWKRULWLHV KHD.GWUKGSURIRIHWVLRVHQDUDQG DQGQH&LSXEVHOURU
VKRXOG EH DZDUH DQG EH SUHSDUHG IRU SHUFRYHFDQGZBYHRYLHZR.WHUFWRULV&P
6ZLWB&D &RUHQ -)LOLSHWWR)\$ *DXJKDQ

5HIHUGHQFHV

%LRWHUURULVP D KHDOWK HPHUJHQF\ GR S

DQG DUH WKH SUHSDUHG IRU LW" \$P - 'LVDVV

%DODOL ORRG 0 0RVKLUL 0 (WHPDG / %OLRVOKRQULFV&PZDQG DQDQGRQD R0ZDUDU&LFLQ D UH
DQG WHUURULVP 7R[LQV DQG RWKHU PLG VSHF&DQDNPUDJHQA&NR QDQG QH&BRINV 3RHWRDQFRORJ
(QF\FORSHGLD RI 7R[LFRORJ\ UG (GLWLRQ DQG %ILHRUWHSUPURWHLV&PD F SULQJHU LQ SUHVV

- %LRWHUURU %LRGHI

,661

- %7%' DQ RSHQ DFFHVV MRXUQDO

9ROXPH k ,VVXH k