

2SHQ \$FFHVV

&URGXFVLYLW\ ZLWKLQ 6XVWDLQDEOH (

% KRQJ 2GRRP

'HSDUWPHQW RI \$JULFXOWXUH 8QLYHUVLW\ RI \*KDQD \$FFUD \*KDQD

& R U U H V S R Q G L G % K B I W K Z B U R R P T H S D U W P H Q W R I \$ J M D I O X O V S K E H D 8 Q K L Y R I G R R V P D E K R D Q J # Q R U H G X J K

5HEHLYHG26WPHII \$EEHHSWHG GDWH 2EWREHUVKHQFOMDWEHH

S P F F H S W H G D W V 2 P W E A L D K H G P W M U  
S U R S 3 U R G X E W I L Y W I Z L W K L O 6 X V W H D K O D E O H (O Y L I U R O P H O W V ) \$ G Y & U R S 6 E I Z

'HVFULSWLRQ

6LQFH DQFLHQW RFFDVLQRQV DJULEX VELHQHW VWKQPHV RLEMVRQXHMLRQ XWJHQDW DMQRNHEH  
WKH H[LVWHQFHV RI SHRSH WKLQLN@H VDVE RQDW XWUDOLUH VVHIDOW DQRIH FQULM QWUW  
DUUDQJHPHQW RI IXQGDPHQWDO UHTXLQJHUPHQLVHQ QXNSIRURGE LQULHVV DQGQGWKQH  
\*UDLQV OLNH ZKHQDW ULFH DQG PDL] KWDQH VVWUDQH QFAPQWHRQ QVQWHLQGHQW  
RXU ZHLJKW FRQWURO SODQV WKDW DQH GQHLD EPOHL QRVWD LVQDWLOH \LQDQWWBOP BMLQBLV  
WKH FDORULHV WKDW ZH UHDOO\ ZDQWMAU %HFKD KDSBDRLLWVKRILWGHQ KRRUWQBWQW  
FOLPDWLFDYDULDEOHV OLNH WHPSHHDQHDXH VVWVHFRS QWDWULDRVKHDQW KQDQ ODWHU  
SDUWV WKDW GHFLGH WKH XVHIXQH VWD\ RWKDWLKRQWLPQWDQH YQDFK MFOVLR DWDLW  
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FXVWRPDU\ IDUPLQJ 2XU KRULWXOWXQHDOQURQSPQZKRV FDRUHV LWRQ QWMLHOUHQW DV  
IDU DV WKH QDWXUH ILQDQFLD VWDWXX LQ DGGLWLRQ WR UHFRUGH DQG SRC  
VHWVWVQHODWGXH YDQGD@WDEOHU HDQVWQDQG WQDFDQO\ VWDWVWQDQG LWRQVHEAHVWHPV IRU  
IOH[LELOLW\ DQG VXSSRUWDELOLW\ RI DJUR HQYLURQPHQWV RI WKH QRW VR  
GLVMMFDKQQRQIRKJWVXUH &XUUHQW DJUDULDQ VFLHQFH DQG VXE DWRPLF VFLHQFH  
DGYDQFHV KDYH KHOSHG WKH FUHDWDRQ RI RDW FURSV LQ WKH FRXUVH RI UHFHC  
ORQJ WLPH WKURXJK WKH LPSURYHPHQW RI QHZ JHUPSONVP KRZHYHU  
WKHUH KDV EHHQ SRURQILRQLNQGQHHRQHOG JDLQ UDWHV DV  
ODWH )RU H[DPSOH &,00<7 WKH ,QWHUQDWLRQDO ODL]H DQG :KHDW  
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PDQ\ \HDUV DQG WKH UDWH HYHQ GHWHULRUDWHG LQ (XURSH &KLQD LV QR  
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GHFOLQHG IURP GXULQJ WKH V WR GXULQJ WKH V DQG HYHQ  
PDL]H DQG ULFH \LHOGV KDYH GHFOLQHG RU KDYH GHWHULRUDWHG LQ PDQ\  
WHUULWRULHV VLQFH WKH V 6XEVHTXHQWO\ H[SDQGLQJ WKH \LHOG SRWHQW  
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